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Friday, October 10, 2025

Lower Florida Keys Hospital District

P.O. Box 5403

Key West, Florida 33045

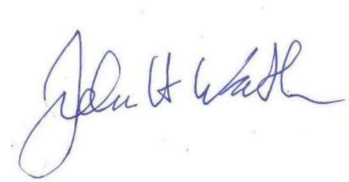
Ladies and Gentlemen:

In Ackerman's draft request for proposal (RFP), you suggest that any entity proposing to run our hospital duplicate the services currently provided. We should be looking at the services which our community will desire over the next decade or more. I have previously asked the board, in my letter of September 2, to require hospital bidders to provide additional services for the community. These are to provide comprehensive medical direction for the prehospital emergency medical services as part of the hospital's emergency services, and to provide medical training to the community.

Attorney Slavkin told us that he copied a list of services from our hospital's website. This is far to critical for a cut and paste. When I wonder what hospital care will look like in 2029

and ten or more years beyond, I think about doctors working with advanced imaging, robotics, implants, computer assisted chemical analysis, all reinforced by artificial intelligence. We need your exploratory committee, working with Doctor Norris and the LKMC physicians, to develop an 'LKMC-2040 scope of practice' document to be included in the RFP.

Cordially,

A handwritten signature in blue ink, appearing to read "John H. Walsh". The signature is fluid and cursive, with the first name "John" being the most prominent part.

John H. Walsh, JD, EFO, NRP.